

Richard Walsh is a SAMI (St Andrew's Management Institute) Director and Fellow and an experienced strategist, policy maker, and consensus builder. He has a wide background in the health sector and its partners in industry, government and regulators. He has 6 years experience as head of health at the Association of British Insurers – with experience in the private health sector. Before this he spent eleven years in high profile government health and social care policy and strategy roles at the Department of Health (senior civil service). He is currently working on a scenario project for a group of central government departments. Prior to that (in 2008/9) he was lead consultant on the review of the genetics and insurance moratorium for the UK Forum for Genetics and Insurance, the future of long term care for Pacific Re, health scenarios for GE, a review of the Modernisation Initiative for Guys and St Thomas Charity and advising them on how best to allocate an additional £10 million of funding; the review of Patient and Public Empowerment division of DH; the Darzi NSR workstream on Workforce Planning Education and Training Commissioning for DH; and helping the NHS Workforce Review Team in Winchester align themselves to potential new England wide roles. These involved:

- Strategic policy development
- Helping stakeholders develop understanding and consensus on future policy; organizational options; the external environment in which they would need to deliver services, and how to get from now to the future
- Detailed policy analysis and recommendations
- Production of robust and challenging reports